Small Business Resiliency Guide Keeping the Lights On





Speakers



Keith Davis Associate Business Advisor, Washington SBDC Network

Keith Davis joined the Washington SBDC in October of 2014. In his current role as an Associate Business Advisor, he provides training on disaster preparedness and cybersecurity for small businesses in the state of Washington.

Prior to joining the Washington SBDC, Keith worked as an intelligence analyst in the US Army. He has operated in the cyber and physical security industries for over a decade. Keith has a Bachelor's in Business Management from Whitworth University and owns his own independent small business.



Dave Meyer Google-Supported Trainer

Dave is a speaker for the Grow with Google partner program. He has more than 20 years of experience in marketing and communications and has presented digital marketing topics to thousands of people across the U.S. and Canada.

Dave owns BizzyWeb, a marketing agency in Minneapolis, was named 2016 Entrepreneur of the Year by the TwinWest Chamber of Commerce in Minneapolis, and has been recognized by organizations including the International Association of Business Communicators (IABC), the Association of Builders and Contractors (ABC) and many others as a thought leader in marketing and communications.



What is Grow with Google?

The Grow with Google initiative offers free tools, training, and events that help people across the United States grow their skills, careers, and businesses.

Visit google.com/grow to learn more.



Who is America's SBDC?



America's SBDC represents America's nationwide network of Small Business Development Centers (SBDCs)—the most comprehensive small business assistance network in the United States and its territories.

SBDCs are hosted by leading universities, colleges, state economic development agencies and private partners, and funded in part by the United States Congress through a partnership with the U.S. Small Business Administration.



What is covered?

America's SBDC will share ways to:

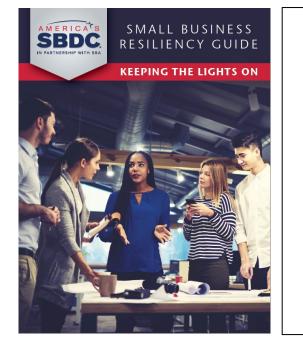
- Keep your business running and limit the financial impact on your business
- Develop a response plan
- Manage cash flow
- Receive further assistance from your local SBDC

Grow with Google will help you:

- Discover Google tools that can help you work and manage your business during this time of uncertainty
- Get insights on more online and timely resources for small businesses



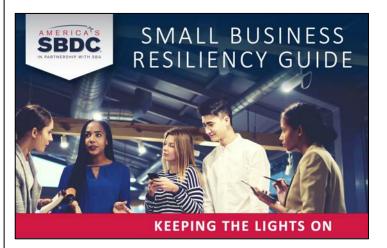
Follow-up Resources



<Insert Company Logo>

Business Resiliency Plan

<Insert Company Name> Updated: <Date> Responsible for Business Resiliency Plan at Firm: mail Resources (Concellant):



Resiliency Workbook

Fillable Resiliency Plan Template

Webinar Slide deck



What is Resiliency

The creation and execution of a proactive plan to help mitigate loss of cash flow during a business interruption, such as the Coronavirus, enabling the business to continue.

Examples

• A retail store adjusts its marketing to increase online sales due to social distancing





Examples of Interruption

- Key Employees are unable to work
- Decreased foot traffic
- Supply Chain Interruption
- Event Closures





Identify Critical Functions

What keeps business going?

- Selling products
- Manufacturing products
- Accepting payments
- Managing Cashflow





Supporting Resources

Key Employees

• Receptionists, accountants, special licenses (CDL)

Critical Equipment

• Laths, stoves, computers

Utilities

• Electricity, gas, water, sewer,

Example:

A company's Point of Sales (PoS) system needs reset, however the trained employee is sick and unable to work.







Alternative Resources

Sick Employees

- Cross train employees
- Have anyone available telecommute
- Partner with other businesses
- Hire online support



Continuation of example:

Several workers are cross trained to reset the PoS system before the primary employee was sick. Enabling the business to continue sales and keep the lights on.



Identify Supplier Risk

What affects your business affects your suppliers

Get Creative!

Find alternative sourcing

- Purchase supplies from competitors
- Look elsewhere in your community
- Places outside of your region





Managing Cashflow

Where the SBDC can help you most!

- Items to consider
 - Time is Critical!
 - Ask for a deferment from your bank and landlords
 - Communicate with your supplier for terms
 - Lower your inventory cycle
 - Decrease your accounts receivables
 - Find alternative markets
- Communicate with everyone!



Grow with Google



Three updates you can make now:





Your Website



Update Critical Business Information Online





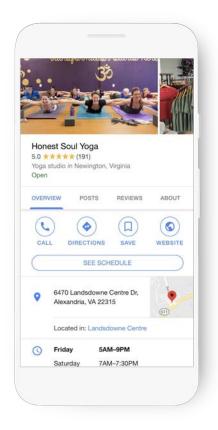
Grow with Google

Google My Business



IMPORTANT UPDATES YOU CAN MAKE

- Edit business description
- Update hours and special hours
- Mark business temporarily closed
- Publish posts
- Turn on messaging
- Add managers to help

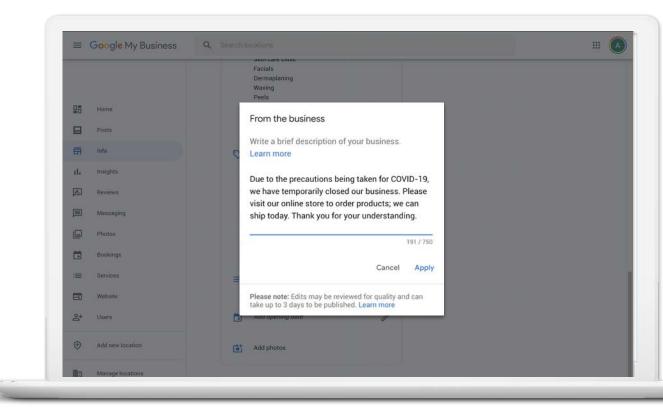


Quick Tip:

Create a new business profile if you don't already have one. google.com/business

EDIT BUSINESS DESCRIPTION

Update business description to reflect important changes.

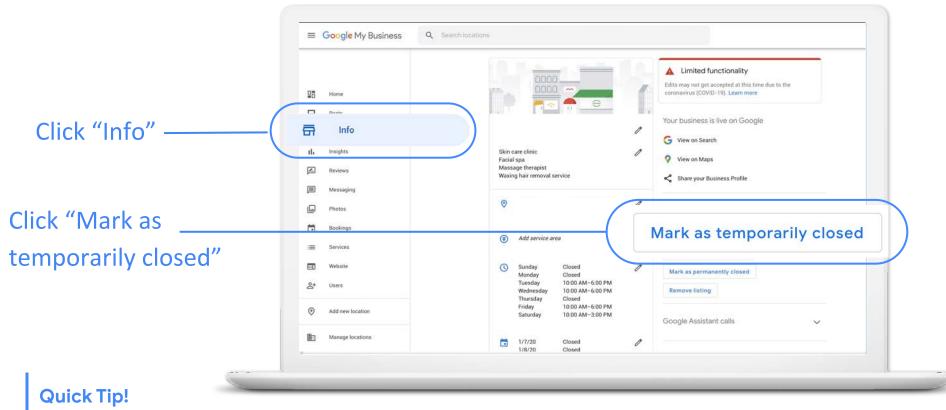


UPDATE SPECIAL BUSINESS HOURS

Update special hours, if applicable.

| | Enter hours for days | when this business has an irregular schedule | r permanently om your account. |
|-----------------------|----------------------|----------------------------------------------|-----------------------------------|
| Home | 1/7/20 | Closed X | un you account. |
| Posts | 1/8/20 | Closed X | |
| info info | 1/9/20 | Closed X | |
| Reviews | 1/10/20 | Closed X | ~ |
| Messaging | 1/11/20 | Closed X | |
| Bookings | 1/13/20 | Closed X | 1 |
| : Services | | | 1 |
| B Website 온+ Users | 1/20/20 | Closed X | ne 🖉 |
| Add new location | | | Cancel Apply |

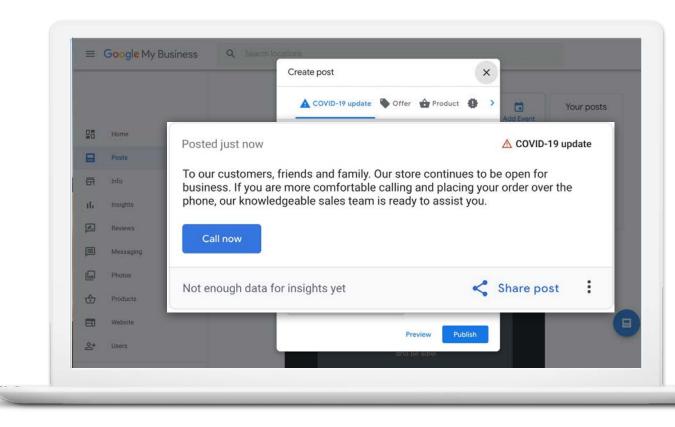
MARK YOUR BUSINESS TEMPORARILY CLOSED



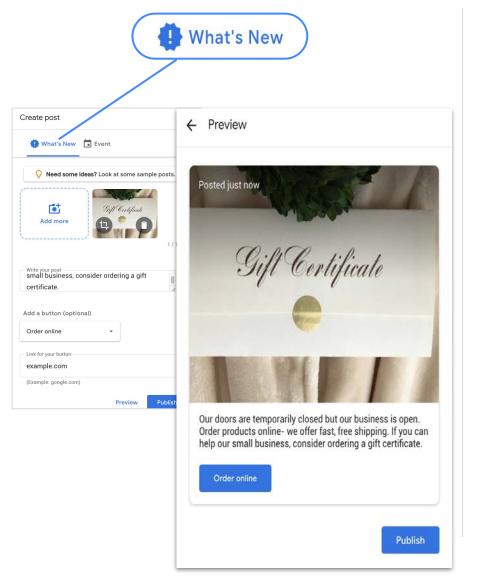
Mark a location temporarily closed g.co/markbusinessclosed

PUBLISH POSTS

Use posts to highlight business updates.



POST EXAMPLES



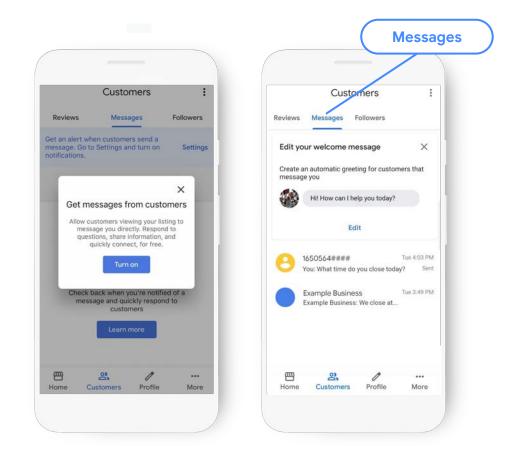
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| Online Virtual Facial Party (Example: Sale this week) Start date | ¢ Start | Mar 31, 9:00 AM - Mar 31, 12:00 PM Bring a towel, tweezers, and a your favorite moisturizer so I |

USE MESSAGING TO COMMUNICATE

Set up messaging in the Google My Business app to message with customers.



Download **Google My Business** App for Android or iOS



ADD MANAGERS TO HELP

First, click "Manage Users."

Next, click the "+" icon in the top right of the app.

Enter their email address and select their role.

| B | × Manage users |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|
| | Owners |
| Photos | Ricky |
| Posts | Anastasia |
| ∼* Insights | |
| | |
| S Website | Managers Monica |
| Website Output Bage Users Help & Support | 4 |
| nage users | Monica |
| © Help & Support | Monica Select role |
| Image users Image users | Monica Select role Owner |

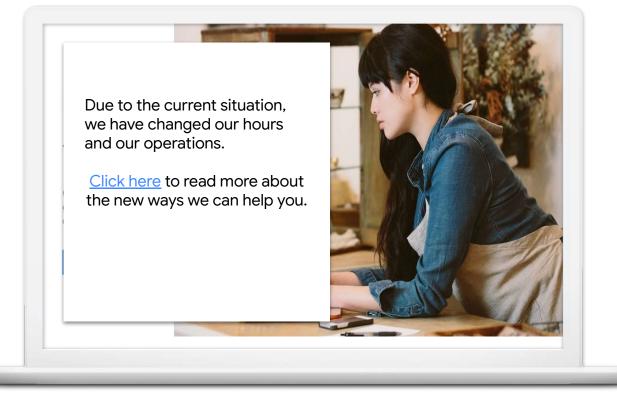


Website



UPDATE YOUR WEBSITE WITH CRITICAL INFORMATION

- Share announcements
- Add news & resources
- List any changes in operations
- Provide contact information
- Assure customers

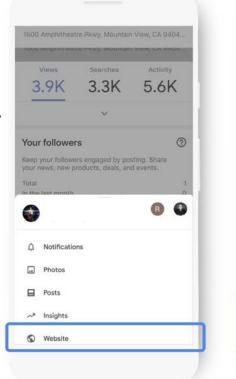


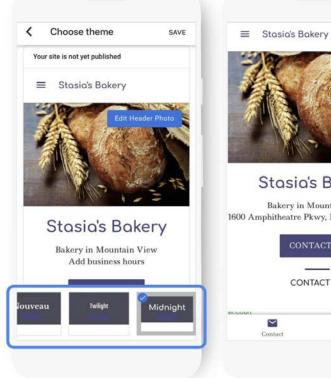
CREATE A FREE WEBSITE

Click website to get started.

Select Themes to change the site design.

Publish website.





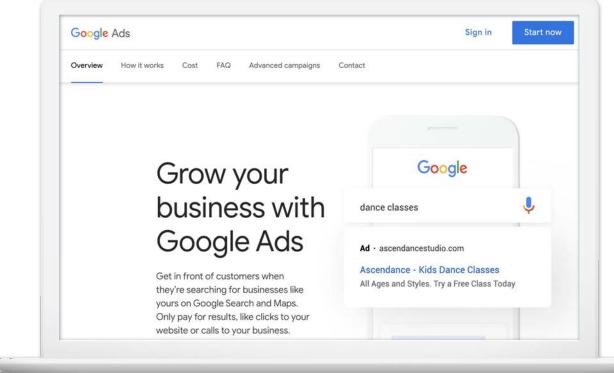






UPDATE YOUR GOOGLE ADS

Modify or pause advertising, if necessary.



Quick Tip! Google Ads Credits Info <u>q.co/covid19/adcredits</u>

AS YOU EVALUATE AD CAMPAIGNS

- Review assets thoroughly
- Proactively communicate business changes
- Create a helpful message
- Consider context and tone

| New text ad | 1 of 2 previews 〈 〉 |
|-----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Final URL https://www.example.com | () Mobile |
| Headline 1 Studio Temporarily Closed | • |
| Headline 2 2 Join Us for Online Classes | 25 / 30 Studio Temporarily Closed J Join Us for Online Classes J 30-Day Free Trial Kay www.example.com |
| Headline 3 21 30-Day Free Trial | 26 / 30 We miss our members, but we can be together online for yoga and meditation classes. Take unlimited classes |
| Display path ⑦ www.example.com / Path 1 / Path 2 | 17 / 30 during studio closure. New to our studio? Try 30 days for free! |
| Description 1 0 / 15 0 / 15 We miss our members, but we can be together online for yoga and meditation classes. | Your ad might not always include all your text. Some shortening may also occur in some formats. You ca make sure certain text appears in your ad. Learn more |
| Description 2 Take unlimited classes during studio closure. New to our studio? Try 30 days fo | 83/99 for 0 |
| free! | |
| ➢ Ad URL options | 86 / 90 |
| SAVE AND CREATE NEXT AD SAVE AD CANCEL | |
| ∽ Ad URL options | 86790 |

Quick Tip:

Updating your ad campaign <u>g.co/covid19/smb-ads</u>

HOW TO PAUSE GOOGLE ADS

- Pausing a campaign stops ads from showing
- Choose which campaigns to pause
- Click pause
- Re-enable or edit paused ads at anytime

| Overview | | CAMPAIGNS | AUCTION INSIGHTS | | | | | | | | |
|----------------------|----|------------|-------------------------------------------|-----------------------|----------|-----------------------|------------------|---------------------|------------|-------------------|--------------------------|
| Recommendations | | | | | | | | - Clicks | s - No | | 1]] (]]] (]]] |
| Campaigns 🏫 | 20 | .000 | ٨ | | | n | | | | | |
| Ad groups | 10 | 000 | $-\infty/h$ | | | | | | | | |
| Ads & extensions | | ~ | | m. | \sim | 1 | ~~~ | ~ | ~~ | | ~ |
| Landing pages | | 0 Nov 2006 | 1 | | | | | | | | Jan 2018 |
| Keywords | Ð | Y Campa | ign status: All but removed ADD Fil | LTER | | | Q = | | D 🛃 | [] [] [17940 M | E |
| Demographics | | Camp | aign | Budget | Status | Optimization score | Campaign type | \downarrow Clicks | Impr. | CTR | Avg. CP |
| Settings | | • 🖸 | Approximate access | \$900.00_ 🖂 | Eligible | - | Search | 801,670 | 82,431,292 | 0.97% | \$1.1 |
| Locations | | Enable | to a frank frank / | \$100.00_ 🖂 🖌 | Eligible | - | Search | 11,405 | 1,437,409 | 0.79% | \$1.3 |
| Ad schedule | | O Pause | anate | \$100.00 🖂 | Eligible | - | Search | 307 | 147,174 | 0.21% | \$1.3 |
| Devices | | Total | All but removed campaigns ③ | | | - | | 813,382 | 84,015,875 | 0.97% | \$1.1 |
| Advanced bid adj. | | ✓ Totak | Account 🗇 | \$1,100.0_ | | 2 | | 813,383 | 84,015,919 | 0.97% | \$1.1 |
| Change history | | | | | | | | | | | 1 - 3 of : |
| Drafts & experiments | | | e. Time zone for all dates and times: (GM | IT OTOD Davids Time 1 | 0.93 | | | | | | |

YOUR NEXT STEPS

- Update Google My Business information
- Mark your business temporarily closed if applicable
- Update your Website
- Modify or pause ads



Initial Response

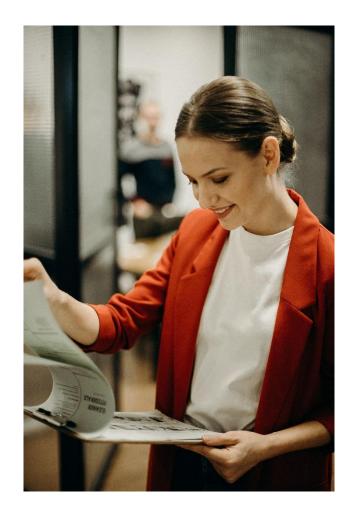
Have a plan!

- Assign out tasks
- Focus your efforts

Communicate

- Talk to employees
- Reach out to the community
- Talk to your bank

Be Flexible! Plans will change!





Recover

As the situation normalizes, so should your business

- Leverage new partnerships and lessons learned
- Capitalize on the expansion of your employee's skills



Additional Help is Available

Looking for additional COVID-19 Resources?



Contact your local SBDC today! www.AmericasSBDC.org

-CARES Act Information (Including SBA: EIDL, PPP Loans, etc.)

-SBDC Free Webinars

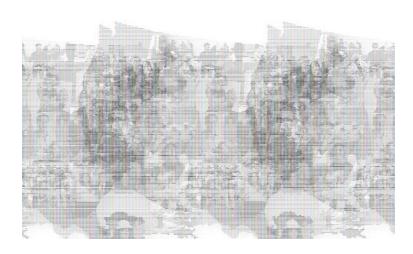
-SBDC Free Resources (Fact-sheets, worksheets, calculators, etc.)

-COVID-19/Small Biz Study Results -National Events & Resources

AmericasSBDC.org/coronavirus-information



Contact your SBDC today!



There are <u>nearly 1,000 local centers</u> available to provide no-cost, one-on-one business consulting and low-cost training to new and existing businesses.

Small business owners and aspiring entrepreneurs can contact their local SBDCs for business consulting and training on a variety of topics. Learn more about how SBDCs are helping

local businesses start, grow and thrive.



GROW WITH GOOGLE LIVESTREAM: Manage Your Business Remotely in Times of Uncertainty

Wednesday, May 6 12PM ET / 9AM PT

Discover tools, tips and resources to help you manage your business remotely during the COVID-19 crisis. Learn how to update critical business information online to keep customers informed, host virtual meetings and events, and access documents from anywhere. We'll also share the latest resources from Google and other partners to help support small businesses.



ADDITIONAL RESOURCES

Grow with Google Remote Work grow.google/remotework

Small Business Resources

smallbusiness.withgoogle.com/news

Ads Credits

g.co/covid19/adcredits

Guide to hosting virtual events

g.co/virtualeventsguide

Curated by the Washington Small Business Development Center, hosted statewide by Washington State University.

The contents of this workbook were compiled from multiple sources including, but not limited to, Department of Homeland Security, Occupational Safety and Health Administration, U.S. Environmental Protection Agency, National Institute of Standards and Technology, U.S. Small Business Administration, and DisasterAssistance.gov.







Grow with Google